Lessons Learned from Implementing Infrastructure PPPs – A View from Singapore

Alex Wong
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PPP credentials

- **SportsHub**
  Redevelopment of the Singapore National Stadium as a sports, leisure and entertainment complex.
  Advised the Singapore Sports Council

- **Fifth Waste Incinerator**
  Financing of the first privately owned and operated waste incineration plant in Singapore.
  Advised DBS Bank and Shinhan Bank

- **Singapore Air Force Basic Wings Course**
  Bid for the first PPP in the Defence sector in Singapore.
  Advised ST Aerospace

- **Warren University Town, Singapore**
  First PPP project in the education sector in Singapore.
  Advising the National University of Singapore

- **Singapore Institute of Technical Education (ITE)**
  Bid for the ITE Campus West Project.
  Advising Bathtup and Brown

- **Mestre Hospital**
  £50 million hospital project, the first to demonstrate the UK PPP model could be applied in Italy.
  Advised Bovis Lend Lease

- **London Tube PPP**
  £2 billion project financing for Tube Line’s capital improvements and operational performance as part of the London Underground PPP.
  Advised the Tube Lines consortium

- **Skynet 5**
  UK MoD’s £1.5 billion satellite PPP.
  Advised EADS and EADS Astrium

Lovells Lee & Lee

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