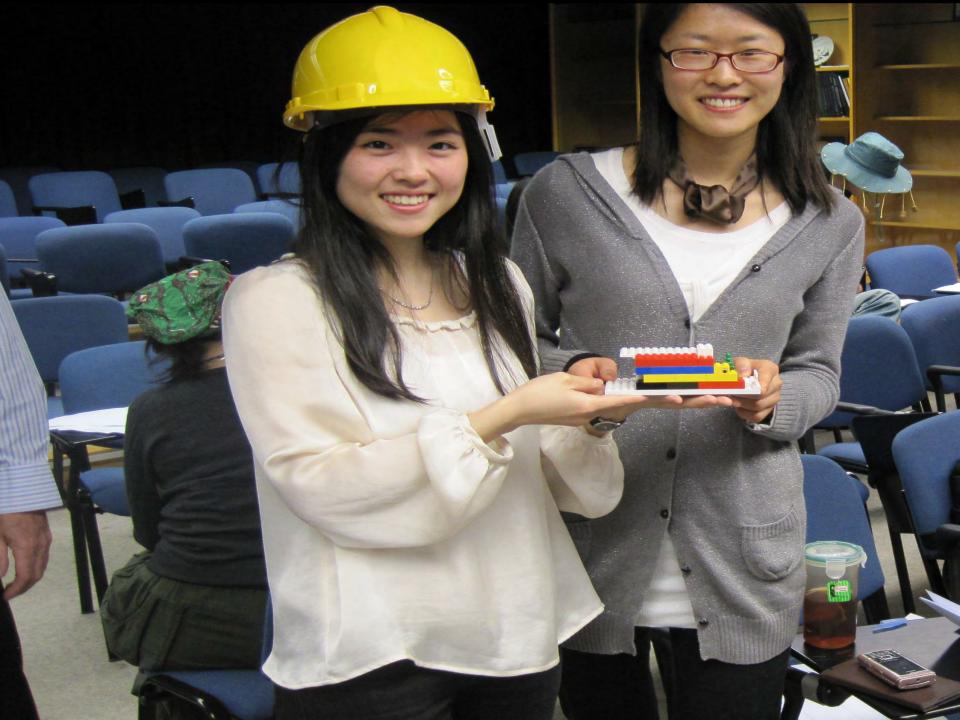
Since Tang.....school report

Prof Steve Rowlinson

Dept of Real Estate & Construction

HKU





BIM

Is not the answer

Success?

- Procurement
- Productivity
- Sustainability
- Innovation
- Environment and energy
- Safety, health and well being

IPD

- ECI
- Alliancing
- Relationship management
- Partnering
- BIM
- PPP
- NEC

Performance



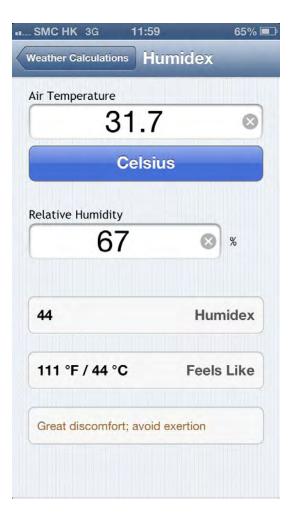
"What gets measured gets done"



Productivity
OHS
Environment
Manpower
Dispute resolution
Energy
Waste

Innovation





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Traditional Construction



Mechanised Construction





Modularized Access System



Safety Communication - Training

Prototypes for Training



MTR XRL810A

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Cathay Pacific Cargo Terminal

Elimination of Risk – MTR 810A



Eightfold Increase in Safety

Cost Comparison



Less time

8

Less labour

	Traditional	Mechanised	Comparison
Days / use	27	7	1/4 of time
Labour (man hrs / use)	110	50	1/2 of men

More Safety

8 times less man hours for same construction

Issues

- Labour
- Age
- Health & well being
- CIC
- CDM
- Zero accidents
- Safety climate
- Alcohol & drugs
- Energy

- Off site prefabrication
- Attractiveness
- Respect for people
- Constructing excellence
- CDMi
- Zero Harm
- Self regulation
- Testing pre, after, random
- Carbon labelling

Safety

•FIUO

• EC

Engagement

- Through health and well
 A safe site is a profitable being
 - site

- Zero Harm
- Health & Safety





Safety starts with me



Don't walk by







Safety Climate

Definition

Individual perceptions
of the policies,
procedures and
practices relating to
safety in the workplace
(Neal and Griffin, 2006: 946)

Shared perceptions of priority placed upon safety

Inform workers' behaviours through expectations

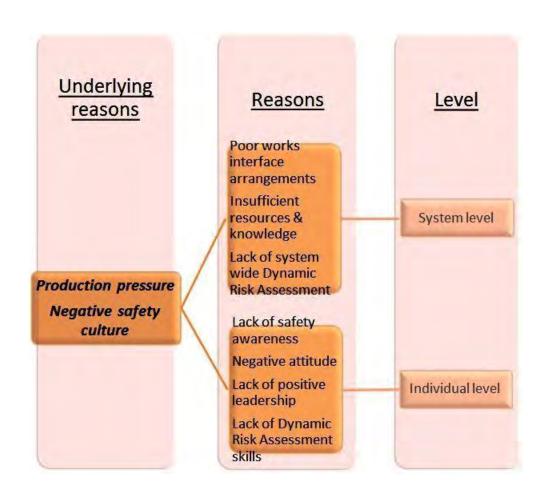
Behaviours that are supported or penalised

2 levels – organisational and work group levels

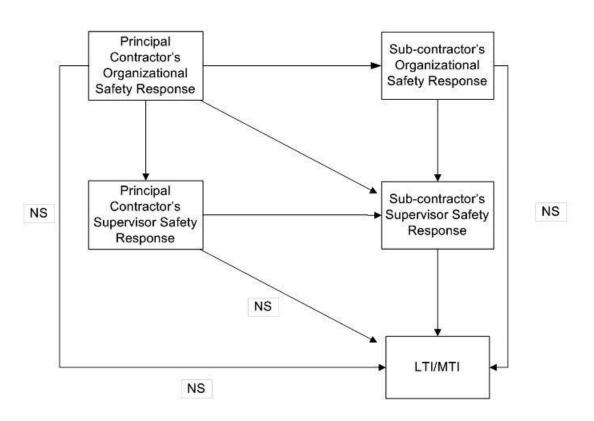
Safety climate positively related to safety performance



Safety Leadership



The linking pin



Targets

